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5 UNITED STATES DISTRICT COURT
6 EASTERN DISTRICT OF WASHINGTON

7 MELANIE FRENCH,

8 Plaintiff,

9 v.

10 LINCOLN HOSPITAL DISTRICT
11 NO. 3,

12 Defendant.

NO: 10-CV-0259-TOR

ORDER DENYING DEFENDANT'S
MOTION TO DISMISS AND
GRANTING IN PART AND
DENYING IN PART DEFENDANT'S
MOTION FOR SUMMARY
JUDGMENT

13 BEFORE THE COURT is Defendant's Motion to Dismiss for Failure to
14 State a Claim and Defendant's Second Motion for Summary Judgment (ECF. No.
15 37). This matter was heard without oral argument. The Court has reviewed the
16 motion, the response, and the reply, and is fully informed.

17 BACKGROUND

18 Plaintiff Melanie French filed an amended complaint against Lincoln
19 Hospital District No. 3 on October 12, 2011, alleging substantive and procedural
20 due process violations under 42 U.S.C. § 1983 stemming from a termination of her

1 employment by the hospital. Defendant Lincoln Hospital District No. 3 has moved
2 to dismiss the amended complaint for failure to state a claim, or, in the alternative,
3 for summary judgment. Plaintiff opposes dismissal and summary judgment as to
4 her procedural due process claims.

5 **STATEMENT OF FACTS**

6 The following facts are principally undisputed. Plaintiff Melanie French
7 ("Plaintiff") is a former employee of Defendant Lincoln Hospital District No. 3
8 ("the Hospital"). Lincoln Hospital District No. 3 is a public hospital district
9 serving residents of Lincoln County, Washington. The Hospital provides standard
10 medical care as well as long-term care and assisted living services for the elderly.

11 From April 1, 2005, until March 2, 2010, Plaintiff was employed in the
12 Hospital's long-term care facility as a full-time certified nursing assistant. Her
13 employment during this period was governed by a collective bargaining agreement
14 ("CBA") between the Hospital and Plaintiff's labor union, SEIU Healthcare
15 1199NW. Under the terms of the CBA, Plaintiff could only be fired from her
16 position with the Hospital for cause. The CBA also provides for a multi-step
17 grievance procedure which culminates in arbitration following a termination.

18 On February 24, 2010, the Washington Department of Social and Health
19 Services began an annual on-site review of the Hospital's long-term care facility.
20 During this review, one of the facility's long-term care residents informed a state

1 surveyor that Plaintiff had been “rough, short and bossy” with her approximately
2 one month earlier. The state surveyor relayed this complaint to the Hospital’s
3 Resident Care Coordinator, Kathy Armstrong, who in turn relayed the complaint to
4 the Hospital’s Director of Nursing Services, Tami French.¹

5 Upon learning of the resident’s complaint, Tami French decided to suspend
6 Plaintiff and to begin an internal investigation. Tami French directed her
7 immediate subordinate, Kathy Armstrong, to inform Plaintiff of the suspension.
8 Pursuant to this directive, Armstrong summoned Plaintiff into her office, informed
9 her that a resident had complained about her behavior, and informed her that she
10 was suspended pending the outcome of an internal investigation.

11 During this brief meeting with Armstrong on February 24, 2010, Plaintiff
12 stated to Armstrong that the complaining resident must have mistaken her for
13 another employee because she could not recall having been rude and bossy with
14 anyone. Melanie French Deposition, ECF No. 38-3, at 49. Armstrong responded
15 that the complaining resident had specifically identified Plaintiff by name.

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17 ¹ Despite the fact that they share the same last name, it does not appear that
18 Plaintiff Melanie French and Tami French are related. To avoid confusion, this
19 order will refer to Plaintiff Melanie French as “Plaintiff” and to Tami French as
20 “Tami French.”

1 Armstrong did not, however, provide Plaintiff with the name of the complaining
 2 resident or the date on which the incident occurred. Armstrong then directed
 3 Plaintiff to leave the facility to begin her suspension.

4 Tami French subsequently investigated the complaining resident's
 5 allegations. After interviewing the complaining resident, several other residents,
 6 and several of Plaintiff's co-workers, Tami French concluded that the allegations
 7 were substantiated. Tami French memorialized her findings in an undated written
 8 report entitled "Investigation of Allegation of Verbal Abuse." *See* ECF No. 43-2,
 9 at 34-35 of 107. The final two paragraphs of this report read:

10 **CONCLUSION**

11 Even though [the complaining resident] could not remember
 12 Melanie's exact words, but had her feelings hurt, my findings is
 13 [sic] verbal abuse with psychological harm and will not be
 14 tolerated. I also find Melanie was also verbally abusive with
 potential psychological harm for [a different resident's] memory
 did not allow her to remember from one minute to the next, yet it is
 clear that [redacted] self thought of being stupid [sic], and being
 talked to as if a child will not be tolerated.

15 **ACTION:**

16 **TERMINATION. DSHS AND DOH NOTIFIED.²**

17 After drafting this report, Tami French met with the Hospital's Human
 18 Resources Manager and Corporate Compliance Officer, Janelle Hiccox

19 ² Tami French testified during her deposition that she did not in fact notify DSHS
 20 and DOH at the time. Tami French Deposition, ECF No. 43-2, at 32.

1 ("Hiccox"), to discuss the results of her investigation. Tami French did not
2 provide Hiccox with a copy of her written report, but did give an oral account of
3 her findings. The two also discussed whether Plaintiff would be terminated.
4 According to Hiccox, any decision on the issue of termination belonged to Tami
5 French as the Director of Nursing Services, subject only to Hiccox's approval.
6 Hiccox Deposition, ECF No. 43-2, at 8-9. Tami French informed Hiccox that she
7 did intend to terminate Plaintiff. Hiccox Deposition, ECF No. 43-2 at 16.

8 On March 2, 2010, Tami French and Hiccox met with Plaintiff and
9 Plaintiff's union representative, Jodi Devous, to discuss the results of the internal
10 investigation. At the beginning of the meeting, Tami French asked Plaintiff
11 whether she knew why she had been called into the meeting. Plaintiff responded
12 that she knew nothing more than what she had been told by Kathy Armstrong
13 immediately before she had been suspended: that a long-term care resident had
14 complained about her being rude and bossy approximately one month earlier.
15 Tami French replied that Plaintiff would likely not remember the incident due to
16 the passage of time. Tami French further explained, however, that the complaining
17 resident had specifically identified Plaintiff by name and that, according to the
18 complaining resident, Plaintiff had apologized to her the following day.

19 The parties sharply disagree about what occurred next during the March 2,
20 2010 meeting. According to Plaintiff, Tami French then informed her that her

1 actions were serious enough to warrant immediate termination. Immediately
2 thereafter, Tami French informed Plaintiff that she was in fact being terminated
3 and handed her a written notice of termination. Tami French and Hiccox then left
4 the room for a short time to allow Plaintiff to speak privately with her union
5 representative. At no time during the meeting was Plaintiff asked or invited to
6 respond to the allegations made by the complaining resident or to Tami French's
7 investigative findings. In Plaintiff's estimation, the purpose of the meeting was
8 merely to inform her that she had been terminated.

9 According to the Hospital, the next event during the meeting was an open-
10 ended invitation to Plaintiff to respond to the complaining resident's allegations.
11 Plaintiff responded that she could not recall having been rude or bossy with a
12 resident and did not recall having apologized to a resident for such behavior. After
13 Plaintiff denied the allegations, Hiccox and Tami French left the room to discuss a
14 final disciplinary decision. After deciding that termination was warranted, Hiccox
15 and Tami French returned to the room, informed Plaintiff that she was being
16 terminated, and handed her a written notice of termination. By Hiccox's and Tami
17 French's accounts, the final decision to terminate Plaintiff was not made until after
18 Plaintiff had been given an opportunity to present her side of the story.

19 Despite their disagreement about the sequence of events during the March 2,
20 2010 meeting, the parties do agree about the following: (1) Plaintiff was not

1 provided with additional details concerning the complaining resident's allegations
2 prior to the meeting; (2) Plaintiff was not provided with a copy of Tami French's
3 investigative report prior to the meeting; (3) Hiccox and Tami French met to
4 discuss the complaining resident's allegations and disciplinary action
5 approximately two days prior to the meeting, at which time Tami French indicated
6 that she intended to terminate Plaintiff (Hiccox Deposition, ECF No. 43-2, at 16);
7 (4) Hiccox drafted the written notice of termination prior to the meeting and
8 brought it with her to the meeting; and (5) Plaintiff was in fact terminated during
9 the meeting.

10 On March 5, 2010, Plaintiff's union representative filed a grievance with the
11 Hospital. On March 8, 2010, Hiccox emailed the union representative to schedule
12 an initial meeting pursuant to the CBA's established grievance procedure. On
13 March 26, 2010, the union representative emailed Hiccox and informed her that the
14 union wanted to drop the grievance because Plaintiff had found another job.
15 Neither Plaintiff nor the union took any further action to pursue the grievance or
16 otherwise contest the termination.

17 ANALYSIS

18 I. Sufficiency of Allegations in the Amended Complaint

19 To prevail on a claim under 42 U.S.C. § 1983 against a local government
20 entity, a plaintiff must prove that the entity violated his or her constitutional rights

1 by engaging in “action pursuant to official municipal policy of some nature.”
2 *Monell v. Dep’t. Soc. Servs.*, 436 U.S. 658, 691 (1978). In the Ninth Circuit, a
3 plaintiff may establish the existence of an “official municipal policy” under any of
4 the following theories: (1) action pursuant to an express policy or longstanding
5 practice or custom; (2) action by a final policymaker acting in his or her official
6 policymaking capacity; (3) ratification of an employee’s action by a final
7 policymaker; and (4) a failure to adequately train employees with deliberate
8 indifference to the consequences. *Christie v. Iopa*, 176 F.3d 1231, 1235-40 (9th
9 Cir. 1999); *see also* Ninth Circuit Model Civil Jury Instructions, Nos. 9.4-9.7.

10 There are two paragraphs in Plaintiff’s amended complaint that are relevant
11 to the issue of whether Plaintiff has sufficiently pleaded a claim for municipal
12 liability under *Monell*:

13 IX. The actions of Lincoln Hospital District No. 3 in terminating
14 Plaintiff’s employment without prior notice of charges, a pre-
15 suspension hearing, a pre-termination hearing, or post-termination
hearing were pursuant to an official policy, practice, or custom, or
were the acts of a final policy maker, acting under color of law.

16 X. The actions of Lincoln Hospital District No. 3 in terminating
17 Plaintiff’s employment without prior notice of charges, a pre-
18 suspension hearing, a pre-termination hearing, or post-termination
hearing, were a ratification of the acts of Tami French, an
19 employee of Lincoln Hospital District No. 3 or of the acts of a final
policy maker who approved of Defendant [sic] Tami French’s
actions.

20 Pl.’s Am. Compl., ECF No. 35, at ¶¶ 9-10.

1 The first of these paragraphs is nothing more than a formulaic recitation of
2 the showing required to prove the second element of a *Monell* municipal liability
3 claim. Taken alone, this paragraph is insufficient to state a claim. *See Ashcroft v.*
4 *Iqbal*, 556 U.S. 662, 678 (2009) (“A pleading that offers labels and conclusions or
5 a formulaic recitation of the elements of a cause of action will not do. Nor does a
6 complaint suffice if it tenders naked assertions devoid of further factual
7 enhancement.”) (internal quotation marks and citations omitted).

8 The second paragraph, however, specifically alleges that the Hospital is
9 liable because an official policymaker ratified the actions of its Director of Nursing
10 Services, Tami French. This is not a mere “formulaic recitation” of the municipal
11 liability standard; rather, it is a “further factual enhancement” of the general
12 allegation set forth in the preceding paragraph. *See Iqbal*, 556 U.S. at 678. Read
13 in its proper context, this paragraph identifies the specific facts and legal theory
14 that Plaintiff will use to establish municipal liability: ratification of an employee’s
15 actions by a final policymaker. Accordingly, the allegations in the amended
16 complaint are sufficient to state a claim under *Monell* based upon a “ratification”
17 theory of municipal liability. The Hospital’s motion to dismiss for failure to state a
18 claim is denied.

19 However, the amended complaint does not plead sufficient facts to allow
20 Plaintiff to pursue alternative theories of municipal liability (*i.e.*, official policy or

1 established custom, official action of a final policymaker, or failure to provide
2 adequate training). Indeed, the only reference to these alternative theories in the
3 amended complaint is the “formulaic recitation” of the municipal liability standard
4 in Paragraph IX. *See* Pl.’s Am. Compl., ECF No. 35, at ¶ 9. In contrast to the
5 “further factual enhancement” supporting Plaintiff’s “ratification” theory, the
6 amended complaint does not allege specific facts to support any other theory.
7 Accordingly, and as discussed in further detail below, Plaintiff may not avoid
8 summary judgment on the ground that the Hospital engaged in other forms of
9 “official municipal policy” sufficient to establish municipal liability.

10 **II. Summary Judgment**

11 Summary judgment is appropriate when a moving party demonstrates “that
12 there is no genuine dispute as to any material fact and that the movant is entitled to
13 judgment as a matter of law.” Fed. R. Civ. P. 56(a). The party moving for
14 summary judgment bears the initial burden of informing the court of the basis for
15 its motion and of identifying the portions of the affidavits, pleadings, and
16 discovery that demonstrate an absence of a genuine issue of material fact. *Celotex*
17 *Corp. v. Catrett*, 477 U.S. 317, 323 (1986). For purposes of a summary judgment
18 motion, a fact is “material” if it might affect the outcome of the suit under the
19 governing law. *See Anderson v. Liberty Lobby, Inc.*, 477 U.S. 242, 248-49 (1986).
20 A dispute is “genuine” as to a material fact if there is sufficient evidence for a

1 reasonable jury to return a verdict for the non-moving party. *Id.* at 248. In
2 determining whether there is a genuine issue of material fact sufficient to preclude
3 summary judgment, a court must construe the facts, as well as all rational
4 inferences therefrom, in the light most favorable to the non-moving party. *Scott v.*
5 *Harris*, 550 U.S. 327, 378 (2007).

6 To prevail on a § 1983 claim against a municipal government agency, a
7 plaintiff must prove the following elements by a preponderance of the evidence:
8 (1) action by an agency employee or official under color of law; (2) deprivation of
9 a right guaranteed the U.S. Constitution or a federal statute; and (3) action pursuant
10 to an “official municipal policy.” *Monell v. Dep’t. Soc. Servs.*, 436 U.S. 658, 691
11 (1978). In this case, Plaintiff has alleged violations of her rights to substantive and
12 procedural due process under the Fifth and Fourteenth Amendments. Pl.’s Am.
13 Compl., ECF No. 35, at ¶¶ 8, 11. Plaintiff’s theory of municipal liability under
14 *Monell* is that the Hospital, acting through a final policymaker, ratified the
15 allegedly unconstitutional conduct.

16 For purposes of this motion, the Hospital concedes that (1) it was acting
17 under color of law when it terminated Plaintiff; and (2) Plaintiff had a
18 constitutionally-protected property interest in her continued employment. Def.’s
19 Mem. in Supp. of Summ. J., ECF No. 39, at 9. Accordingly, the Court must
20 determine whether there are genuine issues of material fact with regard to the due

1 process and official municipal policy elements of Plaintiff's claim. This order will
2 address these two elements in reverse order.

3 A. Municipal Liability

4 A municipal entity may only be held liable under 42 U.S.C. § 1983 for
5 constitutional violations resulting from actions undertaken pursuant to an "official
6 municipal policy." *Monell*, 436 U.S. at 691. As the Supreme Court articulated in
7 *Monell*, the purpose of the "official municipal policy" requirement is to prevent
8 municipalities from being held vicariously liable for unconstitutional acts of their
9 employees under the doctrine of respondeat superior. *Id.*; *Pembaur v. City of*
10 *Cincinnati*, 475 U.S. 469, 478-79 (1986); *Bd. of Cnty. Comm'ns of Bryan Cnty. v.*
11 *Brown*, 520 U.S. 397, 403 (1997). Thus, the "official municipal policy"
12 requirement "distinguish[es] acts of the *municipality* from acts of *employees* of the
13 municipality, and thereby make[s] clear that municipal liability is limited to action
14 for which the municipality is actually responsible." *Pembaur*, 475 U.S. 469, 479-
15 80 (1986) (emphasis in original) (footnote omitted).

16 The Ninth Circuit recognizes four categories of "official municipal policy"
17 sufficient to establish municipal liability under *Monell*: (1) action pursuant to an
18 express policy or longstanding practice or custom; (2) action by a final
19 policymaker acting in his or her official policymaking capacity; (3) ratification of
20 an employee's action by a final policymaker; and (4) a failure to adequately train

1 employees with deliberate indifference to the consequences.³ *Christie v. Iopa*, 176
 2 F.3d 1231, 1235-40 (9th Cir. 1999); *see also* Ninth Circuit Model Civil Jury
 3 Instructions, Nos. 9.4- 9.7.

4 Where, as in the instant case, a plaintiff's claim is based upon an *isolated*
 5 constitutional violation, he or she is generally limited to demonstrating municipal
 6 liability through official action of a final policymaker, ratification by a final
 7 policymaker, or failure to provide adequate training. *Christie*, 176 F.3d at 1235.
 8 Although Plaintiff's memorandum in opposition to summary judgment argues
 9 municipal liability under all four theories recognized in the Ninth Circuit (*see* Pl.'s
 10 Mem. in Opp'n to Def.'s Mot. for Summ. J., ECF No. 44, at 17-20), the facts
 11
 12

13 ³ Ninth Circuit case law has occasionally separated the “express policy or
 14 longstanding custom” theory into two separate theories. *See, e.g., Delia v. City of*
Rialto, 621 F.3d 1069, 1081-82 (9th Cir. 2010), reversed on other grounds by
 15 *Filarsky v. Delia*, __ U.S. __, __ S. Ct. __, 2012 WL 1288731 (April 17, 2012).
 16 Similarly, the Ninth Circuit has occasionally grouped the “action by a final
 17 policymaker” and “ratification by a final policymaker” theories into a single
 18 theory. *See id.* For purposes of this order, the theories are identified in the manner
 19 in which they are grouped by the Ninth Circuit’s Model Civil Jury Instructions.
 20

1 alleged in her amended complaint are limited to a ratification theory. Accordingly,
2 the Court's analysis must be limited to that theory.

3 To establish ratification by an official policymaker, a plaintiff must prove
4 that an "authorized policymaker[] approve[d] a subordinate's decision and the
5 basis for it." *Christie*, 176 F.3d at 1239 (quoting *City of St. Louis v. Praprotnik*,
6 485 U.S. 112, 127 (1988) (plurality opinion)). "Ordinarily, ratification is a
7 question for the jury. However, as with any jury question, a plaintiff must
8 establish that there is a genuine issue of material fact regarding whether the
9 ratification occurred." *Id.* at 1238-39 (citations omitted). Accordingly, to survive
10 summary judgment, a plaintiff must demonstrate that the person ratifying the
11 subordinate's conduct (1) was a "final policymaker" under state law;⁴ (2) had
12

13 ⁴ Because this is a pure question of law, it must be resolved by the Court prior to
14 trial. *See Jett*, 491 U.S. at 737 ("[T]he identification of those officials whose
15 decisions represent the official policy of the local governmental unit is itself a legal
16 question to be resolved by the trial judge before the case is submitted to the jury. . . .

17 . Once those officials who have the power to make official policy on a particular
18 issue have been identified, it is for the jury to determine whether their decisions
19 have caused the deprivation of rights at issue by policies which affirmatively
20 command that it occur[.]") (emphasis in original) (internal citations omitted).

1 knowledge of the alleged constitutional violation; and (3) expressly approved of
2 the subordinate's act. *Jett v. Dallas Indep. Sch. Dist.*, 491 U.S. 701, 737-38
3 (1989); *Lytle v. Carl*, 382 F.3d 978, 987-88 (9th Cir. 2004).

4 1. “Final Policymaker” Under Washington Law

5 To determine whether an employee is a “final policymaker,” a court must
6 examine the degree of authority vested in that person under state law. *Jett*, 491
7 U.S. at 737. To the extent that state law grants the employee express policymaking
8 authority, the employee is deemed a “final policymaker.” *Id.* Even in the absence
9 of express statutory authority, however, “[a] municipal employee may act as a *de*
10 *facto* policymaker under § 1983 . . . [depending upon] the way a local government
11 entity operates in practice.” *Lytle*, 382 F.3d at 983 (citing *Jett*, 491 U.S. at 737).
12 Although there is no hard-and-fast rule for evaluating “*de facto*” policymaking
13 authority, the fundamental question is whether the employee is “in a position of
14 authority such that a final decision by that person may appropriately be attributed
15 to the [municipality].” *Id.*

16 In this case, Lincoln Hospital District No. 3 is a public hospital district
17 authorized by RCW 70.44.010. As such, the Hospital is governed by an elected
18 board of commissioners and a superintendent. *See* RCW 70.44.060-090. The
19 board of commissioners is vested with authority to “employ superintendents,
20 attorneys, and other technical or professional assistants and all other employees”

1 and to “make all contracts useful or necessary” to carry out its statutory authority.
2 RCW 70.44.060(10). The superintendent is “the chief administrative officer of the
3 public district hospital” and is charged with ensuring “the efficient administration
4 of all affairs of the district.” RCW 70.44.080. Accordingly, the board of
5 commissioners and the superintendent have final authority over operations of a
6 public hospital, including employment-related matters.

7 The dispositive inquiry at this stage of the proceedings is whether the
8 Hospital’s board of directors or superintendent has delegated authority over
9 employee discipline decisions to Janelle Hiccox, the Hospital’s Human Resources
10 Manager and Corporate Compliance Officer, such that Hiccox’s final decisions on
11 such matters “may appropriately be attributed” to the Hospital District itself. *Lytle*,
12 382 F.3d at 983. Here, Plaintiff has not come forward with any evidence of an
13 official delegation of such authority to Hiccox. And yet the Hospital, for its part,
14 does not suggest that Hiccox has *not* received an official delegation of such
15 authority. Thus, without access to the Hospital’s written policies and procedures,
16 there is simply no way for the Court to determine whether Hiccox has official
17 authority over employee discipline decisions.

18 Nevertheless, it appears from the record that Hiccox has, at a minimum, *de*
19 *facto* authority over employee discipline decisions. *See Lytle*, 382 F.3d at 983. As
20 Hiccox acknowledged during her deposition testimony, any decision by the

1 Director of Nursing (Tami French) to terminate a long-term care employee is
2 subject to her final approval as the Hospital’s Human Resources Manager and
3 Corporate Compliance Officer. Hiccox Deposition, ECF No. 43-2, at 8-9.
4 Moreover, both Hiccox and Tami French assert that the “final decision” to
5 terminate Plaintiff was made after Tami French “recommended” to Hiccox that
6 Plaintiff be terminated. Hiccox Declaration, ECF No. 38-1, at ¶¶ 28-29; Tami
7 French Declaration, ECF No. 38-2, at ¶¶ 20-22. Given that there is nothing in the
8 record to suggest that her termination decisions are subject to further approval,
9 Hiccox qualifies as a “final policymaker” for purposes of employee discipline
10 decisions. *See Lytle*, 382 F.3d at 984-85 (holding that assistant superintendent who
11 exercised final review authority over employee discipline decisions was a “final
12 policymaker” for purposes of employee discipline).

2. *Knowledge of Constitutional Violation*

14 The question of whether a final policymaker knew of a subordinate's
15 unconstitutional actions should ordinarily be reserved for the trier of fact. *Christie*,
16 176 F.3d at 1239. Here, there are ample facts from which a rational juror could
17 conclude that Hiccox knew of Tami French's allegedly unconstitutional conduct.
18 First, Tami French expressly informed Hiccox of her investigative findings and
19 disciplinary decision approximately two days before the March 2, 2010 pre-
20 termination hearing. Second, Hiccox actually attended the pre-termination meeting

1 at which the allegedly unconstitutional conduct allegedly occurred. These two
2 facts, standing alone, warrant resolution of the knowledge issue by the jury.

3 3. *Express Approval of Subordinate's Act*

4 Like the question of knowledge, the question of express approval is fact-
5 sensitive and should ordinarily be reserved for the jury. *Christie*, 176 F.3d at 1239.
6 In order to survive summary judgment, a plaintiff need only demonstrate more than
7 “[a] mere failure to overrule a subordinate’s actions.” *See Lytle*, 382 F.3d at 987.
8 As noted above, Hiccox was directly involved in the decision to terminate Plaintiff.
9 Hiccox, by her own admission, conferred with Tami French on at least two
10 occasions before officially terminating Plaintiff on March 2, 2010. Hiccox
11 Deposition, ECF No. 43-2, at 12-16; Hiccox Declaration, ECF No. 38-1, at ¶¶ 22,
12 28-29. Once again, the extent of Hiccox’s involvement in the termination process
13 is sufficient to warrant resolution of this issue by the jury. Thus, Defendant has
14 failed to establish that it is entitled to judgment as a matter of law on the municipal
15 liability element of Plaintiff’s claim.

16 B. Procedural Due Process

17 For purposes of this motion, the parties agree that Plaintiff had a protected
18 property interest in her continued employment with the Hospital. Def.’s Mem. in
19 Supp. of Summ. J., ECF No. 39, at 9. Accordingly, Plaintiff was entitled to
20 adequate procedural due process in the form of notice and opportunity to be heard

1 prior to being suspended or terminated. *Loudermill*, 470 U.S. at 542. Generally,
2 the amount of process due in a particular situation depends upon a balancing of the
3 competing interests at stake. *Mathews v. Eldridge*, 424 U.S. 319, 335 (1976).
4 Specifically, a court must balance, “First, the private interest that will be affected
5 by the official action; second, the risk of an erroneous deprivation of such interest
6 through the procedures used, and the probable value, if any, of additional or
7 substitute procedural safeguards; and finally, the Government’s interest.” *Id.*

8 1. *Suspension*

9 It is undisputed that Plaintiff met with one of her supervisors, Kathy
10 Armstrong, on February 24, 2010, prior to being suspended. Plaintiff does not
11 dispute that Armstrong informed her of the general nature of the allegations (*i.e.*,
12 that she had been “rough, short and bossy” with a long-term care resident
13 approximately one month earlier) during this meeting. Plaintiff also does not
14 dispute that, after being informed of the general nature of the allegations, she
15 responded, “Well, it wasn’t me.” Melanie French Deposition, ECF No. 38-3, at
16 49. Similarly, Plaintiff does not dispute that, after being informed that the
17 complaining resident had identified her by name, she responded, “Well, it still
18 wasn’t me.” Melanie French Deposition, ECF No. 38-3, at 49.

19 Although the February 24, 2010 meeting was apparently brief, it
20 nevertheless provided Plaintiff with sufficient notice of the allegations against her

1 and an adequate opportunity to be heard. Notably, in the suspension context, a pre-
2 deprivation hearing need only “assure that the state employer’s decision to suspend
3 the employee is not ‘baseless or unwarranted.’” *Gilbert v. Homar*, 520 U.S. 924,
4 934 (1997) (quoting *Fed. Deposit Ins. Corp. v. Mallen*, 486 U.S. 230, 240 (1988)).
5 Moreover, in circumstances where immediate dismissal is necessary to protect the
6 safety of others, a very limited pre-suspension hearing (when followed by more
7 extensive post-suspension procedures) will suffice. *Id.* at 930; *Mustafa v. Clark*
8 *Cnty. Sch. Dist.*, 157 F.3d 1169, 1177 (9th Cir. 1998).

9 In view of the Hospital’s significant interest in protecting its long-term care
10 residents from potential abuse, and the fact that Plaintiff was informed of the
11 complaining resident’s allegations and given an opportunity to respond, there is no
12 basis for concluding that the February 24, 2010 pre-suspension hearing violated
13 Plaintiff’s right to procedural due process. This conclusion is further reinforced by
14 the fact that the CBA expressly provides for immediate suspension of any
15 employee who is suspected of verbally abusing a resident. *See* Def.’s Statement of
16 Facts in Supp. of Mot. for Summ. J, ECF No. 38, at ¶¶ 15-16. Accordingly, the
17 Hospital’s motion for summary judgment is granted as to Plaintiff’s suspension-
18 based procedural due process claim.

1 2. *Termination*

2 The true force of Plaintiff's complaint is that she was terminated without
3 receiving an adequate *Loudermill* hearing. Although the Hospital focuses on the
4 nature and extent of the *post*-termination grievance procedures available to
5 Plaintiff under the CBA,⁵ the central issue is whether the March 2, 2010 *pre*-

6 ⁵ The Hospital cites *Armstrong v. Meyers*, 964 F.2d 948 (9th Cir. 1992), for
7 the proposition that the post-termination procedures available to Plaintiff under the
8 CBA were sufficient to overcome any potential deficiencies in the pre-termination
9 hearing. *Armstrong* is distinguishable for two reasons. First, the plaintiff in
10 *Armstrong* "challenge[d] the [CBA] grievance/arbitration procedure as
11 constitutionally inadequate *on its face*" rather than as applied in his case. 964 F.2d
12 at 950 n.2 (emphasis added). Thus, *Armstrong* does not stand for the proposition
13 that the existence of extensive grievance procedures under a collective bargaining
14 agreement can remedy an unconstitutional *application* of those procedures in a
15 given case. Second, *Armstrong* did not involve a *pre*-termination procedural due
16 process challenge. Indeed, the plaintiff in *Armstrong* was afforded a full pre-
17 termination hearing pursuant to his collective bargaining agreement—a hearing
18 which he did not challenge on appeal. *Id.* at 949. For these two reasons,
19 Defendant's reliance upon *Armstrong* is misplaced.
20

1 termination hearing afforded Plaintiff adequate procedural due process. While
2 Plaintiff appropriately concedes that the adequacy of a pre-termination hearing
3 depends in part upon the nature and extent of post-termination procedures available
4 (see *Cleveland Bd. of Educ. v. Loudermill*, 470 U.S. 532, 545 (1985)), she correctly
5 notes that a pre-termination hearing must, at bottom, afford an employee a
6 *meaningful* opportunity to be heard. *Loudermill*, 470 U.S. at 546 (“The tenured
7 public employee is entitled to oral or written notice of the charges against [her], an
8 explanation of the employer's evidence, and an opportunity to present [her] side of
9 the story.”).

10 A hearing at which an employer merely announces a predetermined
11 termination does not afford an employee a meaningful opportunity to be heard
12 under *Loudermill*. See *Matthews v. Harney Cnty. Sch. Dist. No. 4*, 819 F.2d 889,
13 893 (9th Cir. 1987) (holding that teacher's opportunity to address the school board
14 shortly after board voted in favor of termination deprived teacher of meaningful
15 opportunity to be heard); *Ross v. City of Memphis*, 394 F.Supp. 2d 1024, 1038
16 (W.D. Tenn. 2005) (“A ‘sham’ proceeding in which the outcome of the hearing is
17 predetermined does not meet the requirements of a pre-termination hearing and
18 does not afford due process.”); *Wagner v. City of Memphis*, 971 F.Supp. 308, 318
19 (W.D. Tenn. 1997) (“[W]hen the evidence establishes that the outcome of a
20 municipal employee's pre-termination hearing has been predetermined regardless

1 of the proof presented, the concerns and goals of the pre-termination hearing as set
2 forth in *Loudermill* have not been met. In such cases, there is no meaningful
3 opportunity to invoke the decisionmaker's discretion, and there is no possibility
4 that a mistaken decision can be avoided.") (footnote omitted). Accordingly,
5 Plaintiff is entitled to relief if she can demonstrate that the March 2, 2010 hearing
6 was essentially a "sham" proceeding at which the Hospital simply informed her of
7 an existing and inflexible decision to terminate her employment. Stated
8 differently, Plaintiff is entitled to relief if she can prove that Tami French and/or
9 Janelle Hiccox decided to terminate her employment before the March 2, 2010 pre-
10 termination hearing and could not have been influenced by anything she may have
11 said during the meeting.

12 Here, Plaintiff has presented sufficient facts from which a reasonable juror
13 could conclude that the outcome of the March 2, 2010 meeting was essentially
14 predetermined. As noted above, Tami French's investigative report, drafted well
15 in advance of the hearing, states that the behavior attributed to Plaintiff "will not be
16 tolerated." This same report also states the following with regard to discipline:
17 "ACTION: TERMINATION. DSHS AND DOH NOTIFIED." It is undisputed
18 that Tami French discussed the investigative findings and disciplinary decision
19 referenced in this report with Janelle Hiccox approximately two days prior to the
20 March 2, 2010 meeting. It is also undisputed that Hiccox prepared a typewritten

1 “Employee Discipline Record” in advance of the pre-termination hearing which
2 summarizes Tami French’s investigative findings and which states “This is an [sic]
3 termination regarding this issue.” (emphasis in original). The Hospital concedes
4 that this document served as an official termination letter; the only disputed fact is
5 whether Tami French handed the document to Plaintiff at the beginning or the end
6 of the March 2, 2010 pre-termination hearing.

7 Although Tami French and Janelle Hiccox have flatly denied making a
8 definitive termination decision prior to the pre-termination hearing (*see* Tami
9 French Declaration, ECF No. 38-2, at ¶¶ 20-22; Hiccox Declaration, ECF No. 38-
10 1, at ¶¶ 28-29) their self-serving denials are at least facially inconsistent with the
11 undisputed facts referenced above. Conversely, these same undisputed facts tend
12 to support Plaintiff’s otherwise self-serving characterization of the meeting as a
13 “lecture” followed by a pre-orchestrated termination announcement. *See* Melanie
14 French Declaration, ECF No. 43-1, at ¶¶ 7-9. Accordingly, these undisputed facts,
15 standing alone, are sufficient to preclude summary judgment in favor of the
16 Hospital. *See, e.g., Hoover v. Switlik Parachute Co.*, 663 F.2d 964, 968 (9th Cir.
17 1981) (holding that bona-fide issues of witness credibility should ordinarily be
18 resolved by a jury). When coupled with the existence of other disputed material
19 facts (*e.g.*, precisely *when* during the March 2, 2010 meeting Plaintiff was
20 officially terminated) summary judgment is inappropriate.

1 Finally, it bears noting that Plaintiff's "opportunity to be heard" on the
2 termination issue may have been significantly undermined by the Hospital's failure
3 to provide her with additional details concerning the complaining resident's
4 allegations in advance of the pre-termination hearing. Perhaps most troubling is
5 the fact that, prior to the pre-termination hearing, the Hospital did not inform
6 Plaintiff of the outcome of Tami French's internal investigation. Thus, when
7 Plaintiff appeared for the hearing on March 2, 2010, she knew only what her
8 immediate supervisor had told her on February 24, 2010: that an unnamed resident
9 had accused her of being "rough, short and bossy" approximately one month
10 earlier. Given that Plaintiff did not have prior notice of several *additional* details
11 that further informed the Hospital's termination decision, a rational trier of fact
12 might conclude that the Hospital violated Plaintiff's right to adequate notice of the
13 allegations against her. Thus, Defendant has failed to establish that it is entitled to
14 judgment as a matter of law on the constitutional violation element of Plaintiff's
15 claim.

16 C. Substantive Due Process

17 Plaintiff has not sought to avoid summary judgment in favor of the Hospital
18 on her substantive due process claim. Indeed, the only indication that Plaintiff
19 intends to pursue such a claim are two nominal references to "substantive due
20 process" in her amended complaint. *See* Pl.'s Am. Compl., ECF No. 35, at ¶¶ 8,

1 11. Because Plaintiff has abandoned her substantive due process claim, this claim
2 must be dismissed.

3 **ACCORDINGLY, IT IS HEREBY ORDERED:**

4 Defendant's Motion to Dismiss, or in the alternative for Summary Judgment
5 (ECF No. 37) is **DENIED** as to dismissal of the amended complaint; **GRANTED**
6 in part as to Plaintiff's suspension-based procedural due process claims; **DENIED**
7 in part as to Plaintiff's termination-based procedural due process claims; and
8 **GRANTED** in part as to Plaintiff's substantive due process claims.

9 The District Court Executive is hereby directed to enter this Order and
10 provide copies to counsel.

11 **DATED** this 23rd day of April, 2012.

12 *s/ Thomas O. Rice*

13 THOMAS O. RICE
14 United States District Judge